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Chiefs testify on budget effect on readiness

By Jim Garamone

American Forces Press Service

WASHINGTON — The president's proposed fiscal 2000 defense budget will meet the military's most critical needs, the nation's top military leader told Congress Jan. 5.

Army Gen. Henry Shelton, chairman of the Joint Chiefs of Staff, testified before the Senate Armed Services Committee and said the proposed budget will add \$12 billion to the fiscal 2000 DoD budget and \$110 billion through fiscal 2005.

"First, this budget will fully fund our critical readiness requirements," he

said. "Second, it will enable us to achieve the procurement goals spelled out in the Quadrennial Defense Review. And third, it will provide the resources needed for essential retirement and compensation reforms."

Shelton called the budget proposal a "major turnaround, following years of decreased spending on defense." Neither he nor the other chiefs would comment on specifics of the president's budget because funding for programs is still under discussion.

While the proposal will

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Photo by Air Force Staff Sgt. Angela Stafford

Senate Armed Services Committee Chairman John W. Warner of Virginia talks to Chairman of the Joint Chiefs of Staff Gen. Henry H. Shelton, Chief of Naval Operations Admiral Jay L. Johnson, and Air Force Chief of Staff Gen. Michael E. Ryan before the joint chiefs addressed the Committee on their request for an increase in readiness funds. The official budget proposal goes to Capitol Hill Feb. 1.

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meet the most critical needs, Shelton said, it will not satisfy all the requirements the Joint Chiefs of Staff identified to the committee last fall. The chiefs in earlier testimony had said they needed an \$18 billion infusion.

Shelton said Congress helped slow a decline in near-term readiness by adding \$1.3 billion to DoD fiscal 1999 budget, but the money wasn't a cure-all. He said mission-capable rates for planes are still



Photo by Air Force Staff Sgt. Angela Stafford

The Joint Chiefs of Staff asked the Senate Armed Services Committee Jan. 5 to support a greater, sustained boost in funds for readiness. The generals told members of the committee that the president's proposed injection of \$110 billion into the Pentagon's budget over the next five years is a "good start."

going down, and the military is still concerned about recruiting and retention trends.

"We continue to grapple with the competing requirements

of current readiness, modernization to ensure future readiness, and providing adequate compensation and quality of life for our people," Shelton said.

Army Chief of Staff Gen. Dennis Reimer told the senators his most urgent problem is manning the force. The active Army and Army Reserve missed their re-

cruiting objectives in fiscal 1998, and the active Army is behind in fiscal 1999, he said. The National Guard made its objectives, but fell slightly short in two quality indicators, he added.

"That's why the pay and retirement package is so very important," he said. Reimer said he expects the additional funds to be enough to stop the decline in the service's near-term readiness, but "what I don't think will be fixed out of this is modernization —

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we'll have to defer on that a little bit more."

Chief of Naval Operations Adm. Jay Johnson told the senators operations tempo continues at a high level. "Over half our ships are underway, and over a third of them [are] forward-deployed," he said. "The ship number has changed ... [from] 336 in September [1998] — we're now at 327 ships today."

Deployed readiness, however, continues to be high, he said. "I believe the



Photo by Air Force Tech. Sgt. Lee Roberts

Members of the Joint Chiefs of Staff report to the Senate Armed Services Committee Jan. 5 that the president's proposed budget will fully fund the military's critical readiness requirements.

Navy's performance in Operation Desert Fox was a proud example that the tip of the spear is indeed

still very sharp," he said.

Johnson said recruiting and retention continue to be

problems, so the pay and retirement package is the most important one to the health of his service.

"We're seeing a significant increase in the number of short-term [enlistment] extensions executed, which means to me that our sailors are taking a wait-and-see attitude before making a career commitment. They want to see what we deliver this year," he said. "We still have to nail down the longer-term recapitalization issues — those are significant for all of us."

Marine Corps Commandant Gen. Charles Krulak said

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the needs of his service are simple: quality Marines, quality training and quality equipment.

Krulak said chronic budget shortfalls and the costs of maintaining aging equipment and infrastructure have “consumed more and more precious time and scarce resources.” He said the Marine Corps has met the challenges posed by these shortfalls, and he is cheered that the administration recognizes the military has readiness concerns and has promised to address them.

Air Force Chief of Staff Gen. Michael Ryan told the

“First, this budget will fully fund our critical readiness requirements. Second, it will enable us to achieve the procurement goals spelled out in the Quadrennial Defense Review. And third, it will provide the resources needed for essential retirement and compensation reforms.”

Gen. Henry H. Shelton

senators his service’s readiness condition is “very fragile.” Aircraft mission capability rates have declined 10 percent over the last nine years, he said.



“The overall readiness measuring the top two readiness categories of the United States Air Force units has declined 15 percent since 1986, and 3 per-

cent of that has occurred since September,” Ryan said. “Our cannibalization rate has gone exceedingly high — 78 percent higher than it was in 1995 — and much of that has occurred very recently.”

Ryan also stressed people problems. In fiscal 1998 — and for the first time since 1981 — the Air Force missed its retention goals. Pilot retention continues to decline and planners estimate the Air Force will be 2,000 short by fiscal 2002.

“All our people are looking forward to the actions that we take to provide fair pay and retirement system,” he said. “They don’t just need it, they deserve it.”



Page named top NCO

Army Lt. Gen. Edward G. Anderson III (Left), J-5 Strategic Plans and Policy Directorate director, presents the Joint Service Achievement Medal Tuesday to Army Staff Sgt. Shannon L. Page, an administrative NCO in the J-3 Operations Directorate, Deputy Directorate for Operations (Combating Terrorism), during an award ceremony at the Flag Room. Page was recognized as the Joint Staff Army NCO of the Quarter for the first quarter of fiscal year 1999. (Photo by Air Force Tech. Sgt. Lee Roberts)

Conference participants deliberate war planning

ARLINGTON, Va. - More than 120 senior-level planners from the combatant commands, services, defense agencies and Joint Staff gathered at the ANSER Center here this week to discuss one of their favorite topics - "deliberate war planning."

The theme of this year's conference, hosted by the Joint Staff's J-7 Operational Plans and Interoperability Directorate, was titled "Full Spectrum Dominance into the 21st Century."

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Photos by Air Force Tech. Sgt. Lee Roberts

Senior-level planners from the combatant commands, services, defense agencies and Joint Staff listen Tuesday to a briefing during the Deliberate War Planning Conference held this week at the ANSER Center in Arlington, Va.



Photos by Air Force Tech. Sgt. Lee Roberts

Air Force Brig. Gen. Ralph Pasini, J-7 Operational Plans and Interoperability Directorate vice director, welcomes the worldwide planners to the conference during the welcome briefing Tuesday.

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Marine Lt. Col. Bill Murray, the J-7 action officer responsible for hosting the event, said he couldn't overstate enough the importance of the discussions because the people in attendance had to "hammer out" a development schedule for all the plans in the new Joint Strategic Capabilities Plan.

Murray explained that JSCP is a document that specifies a combatant commander's regional objectives and

planning assumptions, specifies the type of plan for each task, and apportions major combat and strategic lift forces available for planning. He said a new JSCP document is released every two years, and this deliberate planning conference started the new planning cycle.

Marine Col. Martin Peatross, J-7 Conventional War Plans Division chief, said while the focus of the conference was to develop a planning

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schedule it also provided a valuable forum for discussion and adjudication of the relevant issues. The planners at the conference also had an opportunity to write and review the plans to share information and to work on improving the various planning products.

Navy Cmdr. Fred McKenna, J-7 CWPDP, said the plans have to be approved by so many people, including the chairman of the Joint Chiefs of Staff, and the conference was an "excellent opportunity to correct problems before they arise and iron out coordination challenges be-



Photo by Air Force Tech. Sgt. Lee Roberts

The conference participants reviewed plans, shared information and worked to improve the various planning products. Officials said it was an excellent opportunity to iron out coordination challenges.

tween many different players."

Army Lt. Col. Bill

Finehout, J-7 CWPDP, said the conference simply had "a huge effect here in the

Pentagon and out in the combatant commands and area of responsibilities."

Finehout said the participants discussed such issues as Theater Engagement Plans that support the "Shape" portion of the National Military Strategy, and talked about Deliberate War Plans that address the "Respond" portion. The conference scheduled or supported two-thirds of the strategy, he said.

Peatross said a lot of material was assessed and the group achieved a great deal at the meetings. "The action officers have worked hard to make this a quality conference that enables the combatant commanders to produce the finest possible plans," he said.

News briefs

Catalog available

DALLAS, Texas -- The new Spring and Summer 1999 Exchange Catalog will be available at stores Jan. 26.

The catalog has 10 merchandise categories: For Your Home; Gifts and Collectibles; Military Pride; For Someone Special: Fashion; Healthcare; Recreation and Toys; Photo; Home Office and Electronics.

This all-services catalog costs \$5 and is valid through July 1999. It includes a coupon for \$8 off the first purchase of \$25 or more.

Active duty military

members of the Army, Air Force, Navy, Marines and Coast Guard, as well as military retirees, reservists, Department of Defense civilians stationed overseas, exchange employees and their family members are authorized to use the catalog.

Free electronic in-store ordering is available at Army and Air Force exchanges and selected Marine Corps exchanges worldwide. Send mail orders to Exchange Catalog Sales, P.O. Box 660211, Dallas, TX 75266-0211. To place orders toll free from the United States or Puerto Rico call 1-800-527-2345 or

FAX 1-800-446-0163. The catalog center is open seven days a week.

Complimentary international access calling is available from the following countries: Belgium, 0800-7-2432; Germany, 0130-82-1650; Guam, 01800-636-3297; Italy, 1678-71227; Japan and Okinawa, 0031-11-4132; Korea, 00308-13-0664; The Netherlands, 0800-022-1889; *Turkey, 0800-022-1889 (*Calls cannot be placed from phones on base. Use off-base commercial lines); Panama, 001-800-111-0032.

Shoppers can also order from the Internet at <http://www.aafes.com>.



Photo by Dede Ralston

Keeping contact

Air Force Master Sgt. Rose Brown keeps the lines of communication open during a recent flight to Turkey supporting the vice chairman.

Belated promotion prompts mixed feelings on King Day

By Gen. Lloyd W. Newton
Commander, Air Education
and Training Command

RANDOLPH AIR FORCE BASE, Texas — In upcoming weeks, America will observe Martin Luther King Day on Jan. 18 and African American History Month in February.

As I think about these annual observances, I am compelled to comment on the recent promotion of Benjamin O. Davis, Jr. to four-

star general in early December 1998.

General Davis, an aviation pioneer and a member of the first graduating class of Tuskegee Airmen, received his fourth star 28 years after his retirement from active service.

The belated promotion prompts mixed feelings. On the one hand, I'm delighted that General Davis was bestowed this honor as a way of acknowledging his extraordi-

nary leadership and achievements in spite of the discrimination he encountered early in his career. On the other hand, I'm saddened that our nation did not fully use the immense capabilities of this great American while he was still on active duty and that he had to endure such harsh discrimination because of the color of his skin.

One of the most striking examples of



Photo by Air Force Staff Sgt. Angela Stafford

President Bill Clinton, wearing a Tuskegee Airmen suit coat, pins a fourth star on retired Air Force Lt. Gen. Benjamin O. Davis Jr., in Washington Dec. 9.

the discrimination encountered by General Davis occurred during his time as a cadet at West Point.

Because he was African American,

he was silenced for four years. In other words, he was totally shunned by other cadets and

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endured the four years with no conversation other than official communications. In spite of this tremendous obstacle, Davis finished in the top 15 percent of his class, 35th out of 276.

In many ways, Benjamin O. Davis Jr. helped pave the way for the work of Dr. Martin Luther King. The achievements of Davis and many others provided irrefutable evidence to support King's accurate assertion that given a fair chance, people from all racial and ethnic groups can and will succeed.

"We cannot permit bias or discrimination to limit the contributions of any individual or group."

Gen. Lloyd W. Newton
Commander, Air Education and Training Command

It's ironic that General Davis' historic achievements, begun in the 1930s, were recognized only after the societal changes spurred by Dr. King in the 1960s were more fully realized in the 1990s.

Note that I said "more fully realized," because we're not yet there. Even though we've come a long, long way in the quest for equal opportunity, we still have work to do. Unfair biases and stereotyping continue. We cannot afford to become complacent and satisfied with mere improvement over past injustices. We must stamp it out on all fronts at all times.

On Jan. 18, I encourage you to take the time to reflect on 1999's MLK Day theme of "Remember! Celebrate! Act! A Day On — Not A Day Off," and reaffirm that Dr. King's cause of equal opportunity and equal justice for all remains equally impor-

tant today.

In addition, I ask you to observe African American History Month this February by remembering the significant contributions other African Americans have made to this great nation. The finest honor we can grant to those who came before us and who contributed so much in spite of tremendous obstacles is to continue to strive to eliminate the injustice of discrimination.

In these challenging times, our Air Force needs the very best all our people have to offer. We cannot permit bias or discrimination to limit the contributions of any individual or group.

Caution, preparation key to driving safely this winter

By Master Sgt. Stephen Barrett,
USA

American Forces Press Service

WASHINGTON -- The American Automobile Association urges drivers to prepare themselves and their cars now for the winter months ahead. Its winter driving brochure, "How to Go on Ice and Snow," provides helpful hints on vehicle maintenance. It also provides tips for dealing with cold-weather motoring.

AAA chapter official John Undeland said the key to winter driving is cautious confidence. "You have to ask yourself how you feel about taking on



Photo by Air Force Tech. Sgt. Lee Roberts
Motorists encounter harsh winter road conditions near the Pentagon Jan. 8. Officials recommend prudence, patience and preparation with snowy and icy hazards.

ice, snowy, road conditions," he said. "If the answer is you're thrilled

or frightened, you probably should not venture out."

Having confidence begins with knowing the car is mechanically sound.

"Winter conditions are hard on your car's operations," said Undeland. "We recommend you have your mechanic check out the car before frigid temperatures arrive."

These checks include heating and cooling systems, brakes, exhaust system, electrical operations and windshield wipers. Undeland said drivers who did this maintenance before their summer vacations still need to check and replace old or

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worn equipment.

Besides vehicle maintenance, Undeland recommends storing a winter driving kit in the car's trunk. This kit should contain tools and accessories needed should cold weather mishaps occur.

Items include a small snow shovel, warning flares or a triangle, flashlights and jumper cables, snow brush, ice scraper, a blanket for warmth and a bag of cat litter for



Photo by Air Force Tech. Sgt. Lee Roberts

Two women clean off the snow from their car in North Parking before traveling home from work Jan. 8. It's important to make sure a vehicle's windows, mirrors and lights are clear of snow.

traction.

Undeland also recommends always keeping a full gas

tank in the car at all times. "If you're stranded in a remote location, you may

need to run your engine for heat," he said.

Just getting out

of the driveway can be a chore for many winter drivers. However, Undeland said, motorists can ease out of their driveways by preparing their cars before they head out into traffic.

"You must be able to see and to be seen, and that means making sure your windows, mirrors and lights are clear of snow," said Undeland. "With heavy snowfall, drivers need to remove snow from car hoods, roofs and

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trunks. This will prevent snow accumulation from flying off as you drive, which creates a hazard for you and other drivers.”

Another way to make drivers visible is traveling with the lights on, especially in inclement weather. “It makes your vehicle much easier to see and less likely to be involved in an accident,” he said.

Undeland also suggested clearing paths behind the



Photo by Air Force Tech. Sgt. Lee Roberts

Several cars ride through North Parking in inclement weather conditions Jan. 8. Drivers should have their lights on to ensure they are visible in winter weather.

car's drive wheels and spreading cat litter in those paths. This helps provide traction and helps build momentum to drive through snow covered areas. “If

necessary, rock your vehicle back and forth until you start moving, but avoid spinning wheels to escape heavy snow. It only digs you deeper,” he said.

Once on the road, always keep road conditions in mind. Highways may appear clear, but could have icy layers that affect stopping and steering. Undeland suggested keeping an eight-second interval between you and the car in front. Note when the car in front of you passes a fixed landmark on the road and start counting off seconds -- you're too close if you reach the landmark by an eight count.

“While you're driving, train your eyes farther down

the road than normal,” he said. “This will allow you to anticipate changes and adjust your course gradually.”

Steering and acceleration are both important under winter conditions. By using gentle pressure on the gas and precise steering movements, Undeland said, most drivers can retain road traction and avoid skids.

However, skids do occur. Undeland outlined the most effective way to

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regain control:

- Don't panic.
- Take your foot off the brake and ease off the accelerator.
- Shift into neutral (automatic transmission) or out of gear (manual transmission).
- Look and steer in the direction you want the front of the car to go.
- Countersteer just before the rear wheels stop skidding, until you are going in the desired direction.
- Be prepared for a rear-wheel skid in the opposite direction for rear-wheel drive vehicles, if you over correct the first skid.



Photo by Air Force Tech. Sgt. Lee Roberts

A snow plow clears Boundary Channel Drive Jan. 8. Drivers should assess road conditions before going out by listening to radio and television newscasts.

- Engage the gear once the vehicle is straight, apply gentle pressure to the accelerator and re-

sume course.

Undeland added brakes also affect the way you come out of a skid. Regu-

lar brakes provide the best grip just before they lock up, he said. "Squeeze the brakes until they are about to lock up, then release and repeat. This also alerts other drivers that you're slowing down," he suggested.

However, he said, this braking process does not work with anti-lock brakes. He advised gradual pressure as in conventional braking, but no pumping because it works against the anti-lock system.

Finally, know the conditions before you go. Drivers can assess road and weather conditions before heading out by listening to radio or television newscasts.

J-Scope feedback

The following comments have recently been E-mailed to the J-Scope by our readers.

“The pay hike and retirement plan proposals (as reported in the Jan. 8 issue) is welcome news. For far too long the system has been broken... so it’s good that our military and civilian leaders are finally taking action to address these issues!”

Comment here
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Letters to the editor
Comments about the
J-Scope can be E-mailed to
the “J-Scope” address.

Air Force Thunderbirds release 1999 schedule

American Forces Press Service

WASHINGTON — The Air Force Thunderbirds air demonstration squadron will perform more than 70 shows at more than 40 locations this year in the United States, Canada and Europe.

The Thunderbirds schedule begins March 20 at Tyndall Air Force Base, Fla., and ends Nov. 19 at Nellis AFB, Nev.

The team flies specially configured F-16 Fighting

Falcon aircraft in a mix of formation flying and solo routines. The entire show, including ground and air routines, runs about 75 minutes.

Thunderbirds 1999 United States schedule

March 20-21, Tyndall AFB, Fla.

March 27-28, Eglin AFB, Fla.

April 10-11, March AFB, Calif.

April 17-18, Naval Air Station Norfolk, Va.

April 24-25, Patrick AFB, Fla.

May 1-2, Fort Lauderdale, Fla.

May 8, Nellis AFB, Nev.

May 9, Mountain Home



Photo by Air Force Tech. Sgt. Brad Fallin

The U.S. Air Force Thunderbirds will perform at the 1999 Armed Forces Day DoD Open House at Andrews Air Force Base, Md., May 15 and 16.

AFB, Idaho

May 15-16, Andrews AFB, Md.

May 17-29, European Tour
(Locations to be announced)

May 29, Royal Air Force Mildenhall, United Kingdom

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June 2, Commencement, U.S. Air Force Academy, Colorado Springs, Colo.

June 5-6, Mankato, Minn.

June 12, Hill AFB, Utah

June 13, Cannon AFB, N.M.

June 16, McConnell AFB, Kan.

June 19-20, Hamilton, Ontario, Canada

June 26, McChord AFB, Wash.

June 27, Travis AFB, Calif.

July 3-5, Battle Creek, Mich.

July 10-11, Niagara Falls, N.Y.

July 14, Madison, Wis.

July 17-18, Bloomington, Ill.

July 24-25, Dayton, Ohio

July 28, Cheyenne, Wyo.

July 31- Aug. 1, Avoca, Pa.

Aug. 14-15, Whiteman AFB, Mo.

Aug. 21-22, Chicago

Aug. 28-29, Westfield, Mass.



Sept. 4-6, Jackson, Miss.

Sept. 11-12, Smyrna, Tenn.

Sept. 18-19, Reno, Nev.

Sept. 25, Maxwell AFB, Ala.

Sept. 26, Charleston AFB, S.C.

Oct. 2-3, Great Bend, Kan.

Oct. 9-10, Edwards AFB, Calif.

Oct. 16, Sheppard AFB, Texas

Oct. 17, Dyess AFB, Texas

Oct. 23-24, Fort Huachuca, Ariz.

Oct. 29-31, NAS New Orleans, La.

Nov. 6-7, Fort Smith, Ark.

Nov. 13, Luke AFB, Ariz.

Nov. 19, Nellis AFB, Nev.



Photo by Army Master Sgt. Ligaya J. Whipp

Award ceremony

Army Lt. Gen. John M. McDuffie (Left), J-4 Logistics Directorate director, presents the Defense Meritorious Service Medal Wednesday to Army Col. Ronald L. Hawthorne, J-4, during an end-of-tour award ceremony Monday at the J-4 Conference Room.



Photo by Air Force Master Sgt. Kerry Dugue

Reenlistment ceremony

Gen. Joseph W. Ralston (Right), vice chairman of the Joint Chiefs of Staff, reenlists Air Force Tech. Sgt. David Copenheaver, the general's enlisted aide, during a ceremony at general's office Jan. 7. Ralston also presented Copenheaver the Air Force Achievement Medal for accomplishments while serving in the 4404th Wing (Provisional) at Prince Sultan Air Base, Kingdom of Saudi Arabia, in 1997.

J-Scope Classified Ads

are available without regard to race, color, religion, sex, national origin, age, marital status, or any other nonmerit factor of the user or patron. Classifieds are printed in this publication in accordance with DoD Instruction 5120.4.

Submitting Classified Ads

Joint Staff active duty and civilian personnel are eligible to advertise a one-time sale of personal items, no longer than 20 words in length.

Only one submission is allowed per family per week and should include sponsor's name, duty section, duty and home phone number. However, the ads only include a person's home phone number.

Please indicate what section the ad should be in -- autos or boats for sale, miscellaneous, yard or garage sale, car pool, houses for sale, or roommate wanted. Send ad submissions via E-mail to the "J-Scope" address by 4:30 p.m. Tuesday each week, or drop off at Public Affairs, Room 2E839. Ads will run only once and must be renewed by E-mail each week.

Miscellaneous

Home items for sale

Living room set, asking \$800; 25-inch (still new) television, asking \$200; 20-inch television, asking \$100; stereo rack system (all components), asking \$250; Kenwood mini-system, asking \$150; microwave oven, asking \$50, for sale. Call (703) 892-1246.

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Intelligence luncheon

The Potomac Chapter, National Military Intelligence Association, meets 11 a.m. Thursday at the Bolling Air Force Base, D.C., Enlisted Club.

The guest speaker at the luncheon, which begins at noon, is John O. Koehler, author of a newly-published book titled "Stasi: The Untold Story of the East German Secret Police." This first full study of the Stasi reveals its extensive espionage penetrations.

For reservations, call **(703) 379-8400** or E-mail Lori Tugman at **lj@pcic.net**.

The National Military Intelligence Association is a non-profit organization supporting the U.S. intelligence system and development of intelligence professionals through educational efforts.

.....J-Spotlight.....



Name: Navy Petty Officer 2nd Class Latresa M. Woodson

Organization: J-1 Manpower and Personnel Directorate
Personnel Readiness Division

Duty title: Navy and Marine Corps personnel manager

Time in service: 11 years

Hometown: Albany, Ga.

Family: Daughter Brittney, 7

Hobbies: Cooking and reading

Most embarrassing moment: I had dressed up really nice and attended a Washington Bullets and Chicago Bulls basketball game at U.S. Air Arena. While there I tumbled down the stairway isle and everyone in the section started laughing at me.

Favorite duty station: Naval Station San Diego, Calif.

Career Highlight: Receiving the Surface Warfare Pin while onboard the USS Cape Cod (AD-43)

Each directorate of the Joint Staff has one or more individuals assigned the additional duty of Unit Public Affairs Representative or UPAR. The UPAR's job is to help tell the story for that organization by reporting news about unit and individual activities and achievements to the J-Scope. UPARs also process Hometown News Release forms, assist with publicity for special events, and identify story ideas for future publication. Contact your assigned UPAR if you have a story to tell, have won an award, been promoted, or need to publicize a special event.

UPAR quick reference list

<u>Unit</u>	<u>Name</u>	<u>Phone</u>
DOM	Air Force Master Sgt. Eric M. Harrell	695-2000
J-1	Army Lt. Col. Kerry C. Allen	697-9644
J-2	Air Force Staff Sgt. Diana Trevino	697-9773
J-3	Army Sgt. 1st Class Paula E. Davis	695-8116
J-4	Navy Seaman Gregory R. Hahn	697-1018
J-5	Army Lt. Col. Kevin Badger	695-4240
J-6	Air Force Master Sgt. Vincent R. Johnson	695-7879
J-7	Air Force Senior Master Sgt. Rick Haney	695-7920
J-8	Air Force Master Sgt. Kerry G. Dugue	697-1227

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Parting Shot

A Christmas gift

Marines assigned to the 31st Marine Expeditionary Unit that supported Operation Desert Fox get their Christmas gift, a ride back to the Belleau Wood Amphibious Ready Group located in the Arabian Gulf Region. The pick-up for the airlift back to the ships took place as the sun rose Dec. 25.



Photo by U.S. Marine Sgt. Maj. Greg Leal